

## DIRECTORS' REPORT

In pursuit of an empowered society where every individual has access to education and sustainable livelihood opportunities, Moawin Foundation continues to make meaningful progress in transforming Pakistan's education system. Our efforts to improve the quality of education in public sector schools and impart income-generating skills to improve livelihood of deprived communities, are deeply rooted in the visionary guidance of our board members.

The strategic direction provided by the board has been instrumental in addressing critical areas such as education access, cognitive development, moral and ethics values, and skill development. As a result, we are seeing tangible improvements, particularly in empowering vulnerable populations, especially women, to become self-sufficient and valuable contributors to society. MF's achievements are a testament to the leadership's commitment to our shared vision of positive, sustainable change.

We, on behalf of the Board of Directors, are pleased to present herewith Audited Financial Statements of Moawin Foundation for the year ended June 30, 2025.

### FINANCIAL HIGHLIGHTS:

	Note	2025 Rupees	2024 Rupees
<b>INCOME</b>			
Income recognized from restricted grant	12	691,799,963	527,699,905
Amortization of deferred capital grant	11	1,254,277	864,438
Donations	17	17,273,970	16,639,180
Other income	18	39,241,488	38,035,046
		<u>749,569,698</u>	<u>583,238,569</u>
<b>EXPENDITURE</b>			
Program expenses	19	(711,242,622)	(552,455,696)
Administrative expenses	20	(16,341,820)	(9,462,651)
Finance cost	21	(328,333)	(766,165)
Allowance for expected credit losses	8.1	-	(1,454,492)
		<u>(727,912,775)</u>	<u>(564,139,004)</u>
Surplus before taxation		<u>21,656,923</u>	19,099,565
Taxation	4.13.1	-	-
Surplus after taxation		<u>21,656,923</u>	<u>19,099,565</u>

The internal financial controls were reviewed by the external auditors and nothing has been reported to the Board which is of serious consequence.

### BOARD OF DIRECTORS:

1. Muhammad Asif Sandila	Chairman
2. Shahid Iqbal	Director
3. Hamid Ali Khan	Director
4. Syed Naser Ali Hamadani	Director
5. Sabina Mehtab Khatri	Director

6. Umbreen Arif
7. Muhammad Mussadiq

Director  
Director

### **PERFORMANCE REVIEW:**

During the reporting period, Moawin Foundation has exhibited outstanding performance, firmly adhering to its core vision of empowering individuals through education and livelihood opportunities. We successfully expanded our impact by adopting 178 additional schools, bringing our total number of adopted schools to 314. This significant growth has considerably enhanced our reach, increasing our collective student enrollment to approximately 46565.

Of these students, more than 60% are girls, highlighting our commitment to advancing gender equality and providing educational opportunities to underrepresented populations. This expansion not only strengthens our presence but also amplifies our ability to foster educational development and create a supportive learning environment for thousands of students across the region.

<b>S.No</b>	<b>Districts</b>	<b>Total Boys</b>	<b>Total Girls</b>	<b>Total Students</b>
1	Chakwal	89	869	958
2	Astore	683	827	1510
3	Attock	2755	2577	5332
4	Diamer	709	1018	1727
5	Diamer	341	1962	2303
6	Ghanche	731	1620	2351
7	Ghizer	968	1652	2620
8	Ghotki	975	498	1473
9	Gilgit	1216	1476	2692
10	Hunza	139	306	445
11	Islamabad	2722	4877	7599
12	Jhelum	586	948	1534
13	Karachi	371	401	772
14	Kharmang	117	118	235
15	Kohat	127	0	127
16	Multan	142	8	150
17	Nagar	861	1131	1992
18	Nankana	112	171	283
19	North Waziristan	0	709	709
20	Rawalpindi	32	31	63
21	Sheikhupura	1809	3324	5133
22	Shigar	884	1612	2496
23	Skardu	840	1606	2446
24	Talagang	720	895	1615
	<b>Grand Total</b>	<b>17929</b>	<b>28636</b>	<b>46565</b>

In reporting year Moawin Foundation has installed over 212 E-learning units in classrooms, providing interactive and dynamic learning experiences. This initiative is backed by our partnerships with Sabaq Foundation and Taleemabad. We have expanded our Early Childhood Care and Education (ECCE) setups by establishing 3 new ECCE centers. This expansion increases our total number of ECCE centers to 70. These centers play a crucial role in providing foundational education and nurturing early development for young children.

Now MF has total 8 Vocational Training Institutes (VTIs), This expansion enhances our ability to provide essential skills for sustainable livelihoods. Details of our beneficiaries, categorized by trade, are provided below

S.No	Trade	No of Beneficiaries	Percentage
1	Beautician	748	28.70%
2	Stitching and Dress Making	1059	40.60%
3	Motor Mechanic	159	6.10%
4	Electrical	299	11.50%
5	Shoe Making (Siddiq leather & Urbansole)	23	0.90%
6	Fruit Drying	184	7.10%
7	IT & Freelancing	90	3.50%
8	Tourism and Hotel Management	46	1.80%
	<b>Total</b>	<b>2608</b>	<b>100</b>

TRAINEE	SELF EMPLOYED /ENTERPRENUERS	EMPLOYED	LOAN AVAILED	BREAKTHROUGH/ SUCCESS / INCOME INCREASED at HH
2608	76.00%	9.90%	19.50%	85.90%

### Public Schools Reorganization Program (PSRP):

A key milestone during the reporting period was the launch of the Public Schools Reorganization Program (PSRP), entrusted to Moawin Foundation by the Punjab Education Foundation (PEF). This initiative reflects our expanding mandate in improving the quality of education in underperforming public sector schools by bringing in private sector management practices, enhancing infrastructure, and ensuring equitable access to learning opportunities. The program further strengthens our vision of transforming the education landscape of Pakistan.

In October 2024, Moawin Foundation assumed the management of 149 underperforming public schools in District Attock, Chakwal, and Rawalpindi under the Punjab Education Foundation's Public Schools Reorganization Program. These schools, previously struggling due to limited resources, inadequate infrastructure, and low student strength, are being revitalized under Moawin's management.

Key interventions included:

- **Teacher Recruitment & Training** – Qualified teachers were appointed and provided with regular training to ensure improved pedagogy and classroom management.

- **Enrollment Drive** – Community mobilization and outreach initiatives helped increase student enrollment by 10%, from 5,635 to 6,216 students within a few months.
- **Infrastructure & Facilities** – Renovations, provision of clean drinking water, functional washrooms, and safety measures are underway to create a conducive learning environment.
- **Model Schools Concept** – Ten schools with high potential were selected for transformation into Model Schools, showcasing best practices, inclusive environments, and enhanced facilities.
- **Eco-Friendly Classrooms** – A pilot zero-carbon bamboo and mud-structured classroom was introduced at GPS Malpur, Taxila, with plans for replication across other schools.

Building on the success of Phase 1, Moawin Foundation has been allocated 30 more schools under Phase 2 of PSRP, effective July 2025. Additionally, under a new agreement with Punjab Education Initiative & Management Authority (PEIMA), another 24 schools in District Chakwal are being adopted under PSSP reallocation Spell-XI. This will bring the total number of PSRP schools managed by Moawin Foundation to 203 schools, serving **7651** students in underserved regions. Details are as under:

Sr.	District	Tehsil	Schools	Students
1	Attock	Attock	11	622
2		Jand	126	4246
3		Hazro	01	81
4	Chakwal	Lawa	39	1389
5		Chakwal	14	550
6		Kalar Kahar	01	39
7		Talagang	09	629
8	Rawalpindi	Taxila	02	95
<b>Total</b>			<b>203</b>	<b>7651</b>

The PSRP has not only extended our outreach but also positioned Moawin Foundation as a leading partner of the government in reforming public sector education through sustainable and innovative models.

The successful operationalization of PSRP schools was made possible through strong collaboration with Punjab Education Foundation (PEF) and Punjab Education Initiative & Management Authority (PEIMA), highlighting the government's confidence in Moawin Foundation's capacity to deliver large-scale educational reform.

#### **PRINCIPAL RISKS AND UNCERTAINTIES:**

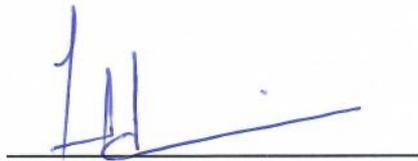
For the current year Board has raised donations of Rs. 710 million, that were adequate to run the operations of Moawin Foundation. The diversification in resources has helped Moawin Foundation increase its outreach, it reflects the confidence posed by the donors. The management has adopted global best practices that has ensured transparency in

Financial Management Systems of the organization. The current activities are funded by individual as well as institutional donors. There are no major risks or uncertainties facing Moawin Foundation.

**Auditors**

Present statutory auditor M/s Grant Thornton Anjum Rahman, Chartered Accountants have completed audit for the year ended June 30, 2025 and shall retire on the conclusion of 11<sup>th</sup> Annual General Meeting. Being eligible, they offered themselves to be re-appointed. The Audit Committee considered and recommended their re-appointment for the Financial Year ending June 30, 2026. The Board also endorsed the recommendations of the Audit Committee.

For and on behalf of the Directors'



Chief Executive Officer



Director

Islamabad: *September 17, 2025.*